

# Budget Workshop

## February 4, 2006



**Maggie Brooks**  
*County Executive*

**Steve Gleason**  
*Chief Financial Officer*  
**Bill Carpenter**  
*Budget Director*

# Presentation Outline

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**Growth of the 2004 to 2006 Budgets**

**Review County Budget by Sector**

- \*Review Mandated and Non Mandated Budgets for the Sector**
- \*Review Funding Source for the Sector**
- \*Review Major Programs by Sector and Budget for the Programs**

**Outline Steps Taken to Control Growth**

**Review Multi-Year Forecast**

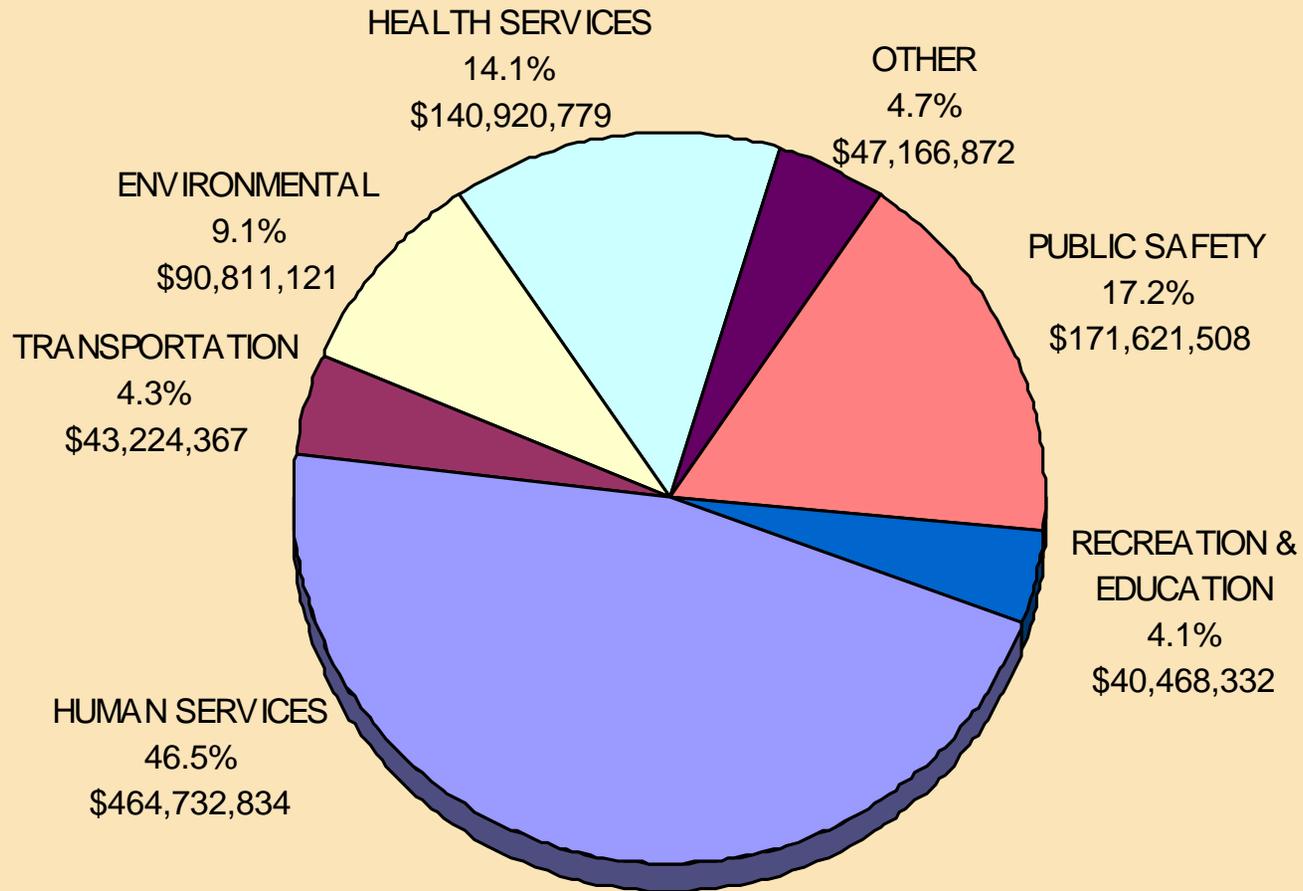
# MONROE COUNTY

## 2004-2006 BUDGET COMPARISON

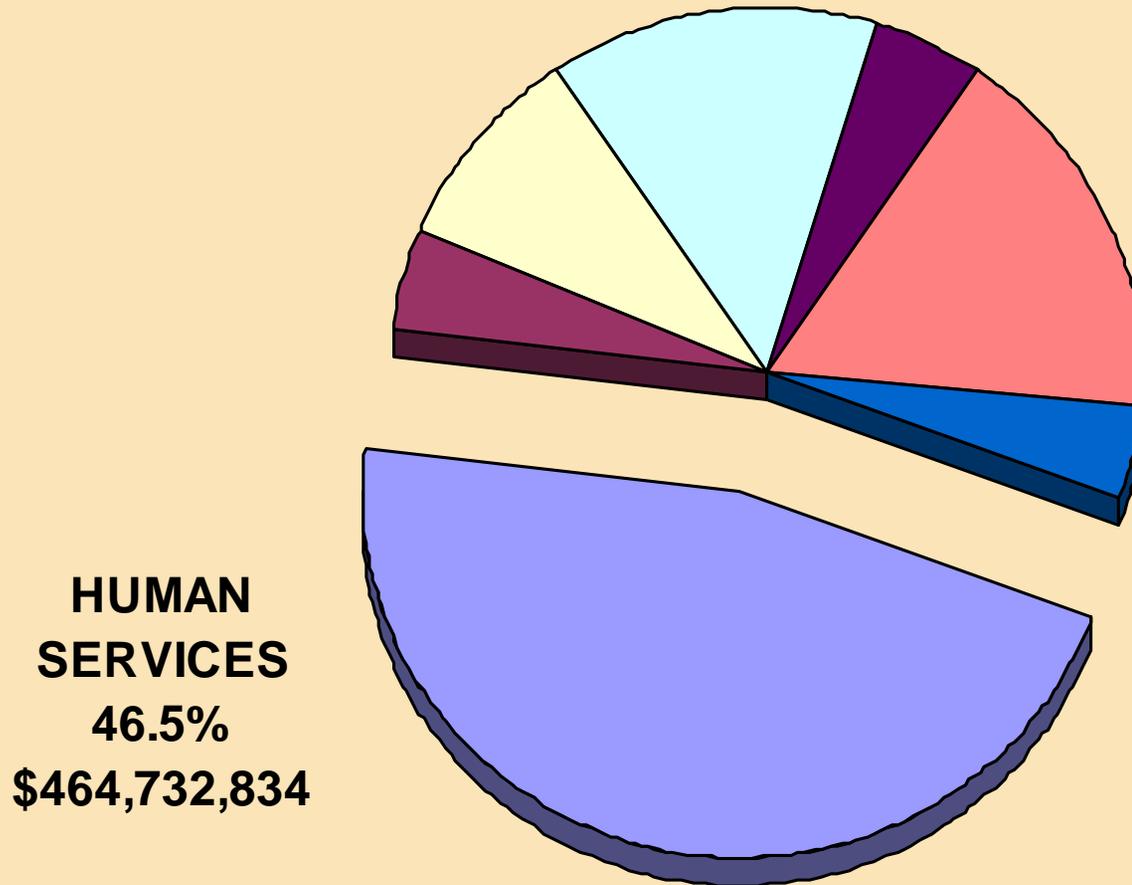
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	<u>2004</u>	<u>2005</u>	<u>2006</u>
<b>BUDGET</b>	<b>969,603,712</b>	<b>982,354,958</b>	<b>998,945,813</b>
<b>\$ INCREASE</b>		<b>12,751,246</b>	<b>16,590,855</b>
<b>% INCREASE</b>		<b>1.3%</b>	<b>1.7%</b>

# WHERE THE MONEY GOES



# WHERE THE MONEY GOES



# HUMAN SERVICES

## 2006 EXPENSE BUDGET

**MANDATED**

**464,732,834**

**NON-MANDATED**

**-**

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**TOTAL**

**464,732,834**

# HUMAN SERVICES

## 2006 REVENUE BUDGET

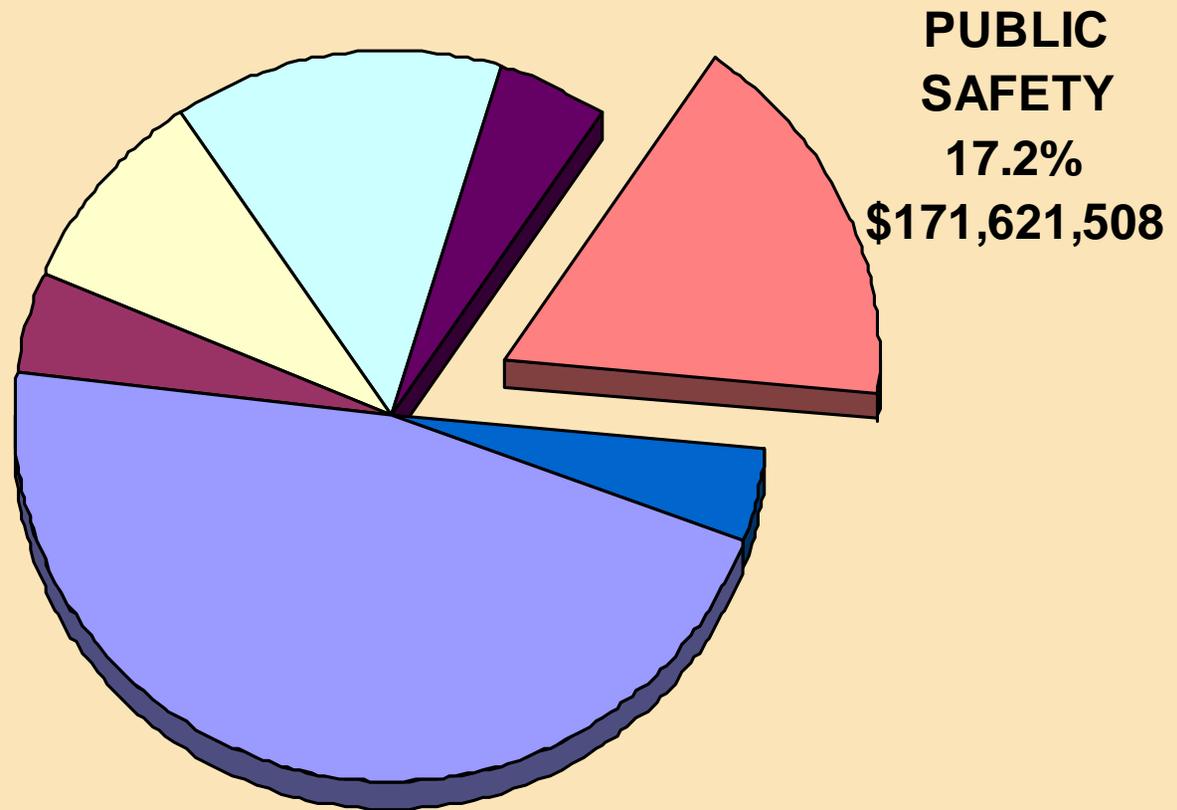
FEDERAL/STATE	205,466,085
LOCAL*	19,995,569
NET COUNTY SUPPORT	<u>239,271,180</u>
TOTAL	464,732,834

\*Includes Repayment of Welfare & Medicaid Benefits

# HUMAN SERVICES MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
<b>MEDICAID</b>	<b>177.0M</b>	<b>161.7M</b>
<b>DAY CARE</b>	<b>44.6M</b>	<b>5.9M</b>
<b>SAFETY NET</b>	<b>46.9M</b>	<b>19.4M</b>
<b>FAMILY ASSISTANCE</b>	<b>51.9M</b>	<b>11.1M</b>
<b>FOSTER CARE/PREVENTIVE SERVICES</b>	<b>75.0M</b>	<b>23.8M</b>

# WHERE THE MONEY GOES



# PUBLIC SAFETY

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## 2006 EXPENSE BUDGET

**MANDATED**

**114,095,271**

**NON-MANDATED**

**57,526,237**

**TOTAL**

**171,621,508**

# PUBLIC SAFETY

	<b>2006 REVENUE <u>BUDGET</u></b>
<b>FEDERAL/STATE</b>	<b>24,403,395</b>
<b>LOCAL*</b>	<b>18,425,644</b>
<b>NET COUNTY SUPPORT</b>	<b><u>128,792,469</u></b>
<b>TOTAL</b>	<b>171,621,508</b>

\*Includes Charges for Services (911), Intergovernmental & Interdepartmental Chargebacks

# PUBLIC SAFETY MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
SHERIFF	97.0M	80.9M
DISTRICT ATTORNEY	12.6M	10.0M
PUBLIC SAFETY DEPT.	55.9M	32.3M
PUBLIC DEFENDER	6.2M	5.2M

# Sheriff

	<b>2006 EXPENSE <u>BUDGET</u></b>
<b>MANDATED</b>	<b>64,026,594</b>
<b>NON-MANDATED</b>	<b>32,948,447</b>
<b>TOTAL</b>	<b>96,975,041</b>

	<b>2006 REVENUE <u>BUDGET</u></b>
<b>FEDERAL/STATE</b>	<b>11,431,186</b>
<b>LOCAL *</b>	<b>4,606,684</b>
<b>NET COUNTY SUPPORT</b>	<b>80,937,171</b>
<b>TOTAL</b>	<b>96,975,041</b>

\*Includes Intergovernmental & Interdepartmental Chargebacks

# MAJOR PROGRAMS

## *Sheriff*

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	<u>GROSS</u>	<u>NET</u>
<b>Jail</b>	<b>54.4M</b>	<b>50.4M</b>
<b>Police Bureau</b>	<b>28.9M</b>	<b>26.0M</b>
<b>Court Security</b>	<b>8.5M</b>	<b>0M</b>

# *District Attorney*

	<b>2006 EXPENSE BUDGET</b>
<b>MANDATED</b>	<b>12,567,412</b>
<b>NON-MANDATED</b>	<b>-</b>
<b>TOTAL</b>	<b>12,567,412</b>

	<b>2006 REVENUE BUDGET</b>
<b>FEDERAL/STATE</b>	<b>2,030,862</b>
<b>LOCAL *</b>	<b>540,371</b>
<b>NET COUNTY SUPPORT</b>	<b>9,996,179</b>
<b>TOTAL</b>	<b>12,567,412</b>

\*Includes Intergovernmental & Interdepartment Chargebacks

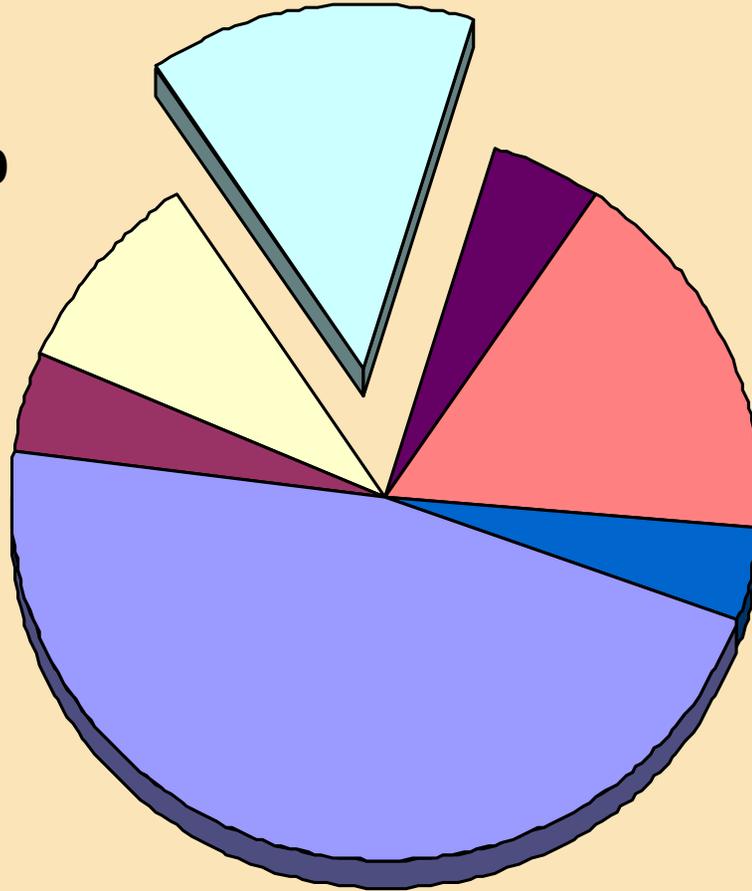
# MAJOR PROGRAMS

## *Public Safety Department*

	<u>GROSS</u>	<u>NET</u>
<b>9-1-1 Communications</b>	<b>13.9M</b>	<b>11.3M</b>
<b>Probation</b>	<b>14.5M</b>	<b>7.8M</b>
<b>Unified Court System</b>	<b>10.8M</b>	<b>4.8M</b>
<b>Legal Representation</b>	<b>3.5M</b>	<b>2.2M</b>
<b>Alternatives to Incarceration</b>	<b>2.2M</b>	<b>1.7M</b>
<b>Public Safety Lab</b>	<b>1.9M</b>	<b>1.5M</b>
<b>Public Safety Communications</b>	<b>2.6M</b>	<b>1.4M</b>
<b>Mutual Aid Fire Bureau</b>	<b>2.9M</b>	<b>0M</b>

# WHERE THE MONEY GOES

**HEALTH  
SERVICES**  
14.1%  
\$140,920,779



# HEALTH SERVICES

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	<b>2006 EXPENSE <u>BUDGET</u></b>
<b>MANDATED</b>	<b>77,478,201</b>
<b>NON-MANDATED</b>	<b><u>63,442,578</u></b>
<b>TOTAL</b>	<b>140,920,779</b>

# HEALTH SERVICES

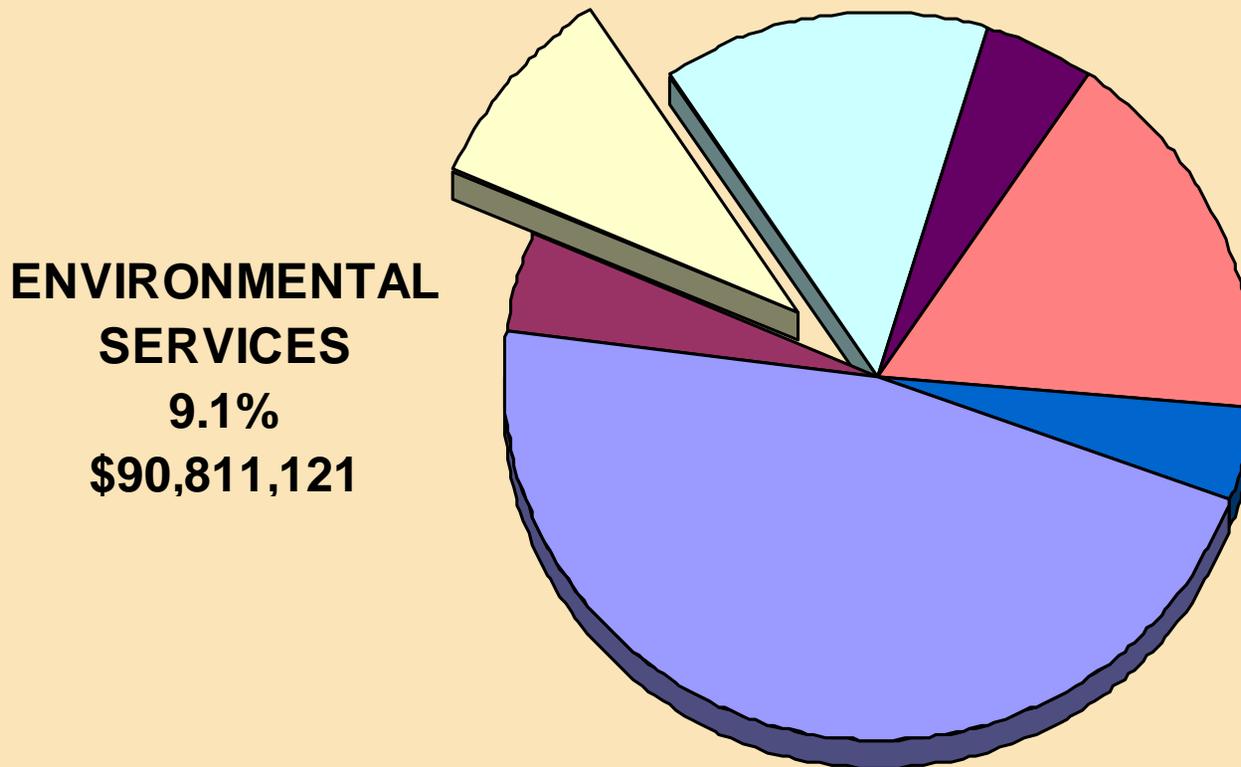
	<b>2006 REVENUE <u>BUDGET</u></b>
<b>FEDERAL/STATE</b>	<b>47,675,423</b>
<b>LOCAL*</b>	<b>65,636,780</b>
<b>NET COUNTY SUPPORT</b>	<b><u>27,608,576</u></b>
<b>TOTAL</b>	<b>140,920,779</b>

\*Includes Monroe Community Hospital Charges for Residential Healthcare Service

# HEALTH SERVICES MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
<b>MCH</b>	<b>63.0M</b>	<b>4.1M</b>
<b>SPECIAL CHILDREN'S SERVICES</b>	<b>37.6M</b>	<b>14.1M</b>
<b>MENTAL HEALTH</b>	<b>20.9M</b>	<b>2.5M</b>
<b>PUBLIC HEALTH</b>	<b>19.4M</b>	<b>6.9M</b>

# WHERE THE MONEY GOES



# ENVIRONMENTAL SERVICES

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	<b>2006 EXPENSE <u>BUDGET</u></b>
<b>MANDATED</b>	<b>77,708,005</b>
<b>NON-MANDATED</b>	<b><u>13,103,116</u></b>
<b>TOTAL</b>	<b>90,811,121</b>

# ENVIRONMENTAL SERVICES

## 2006 REVENUE BUDGET

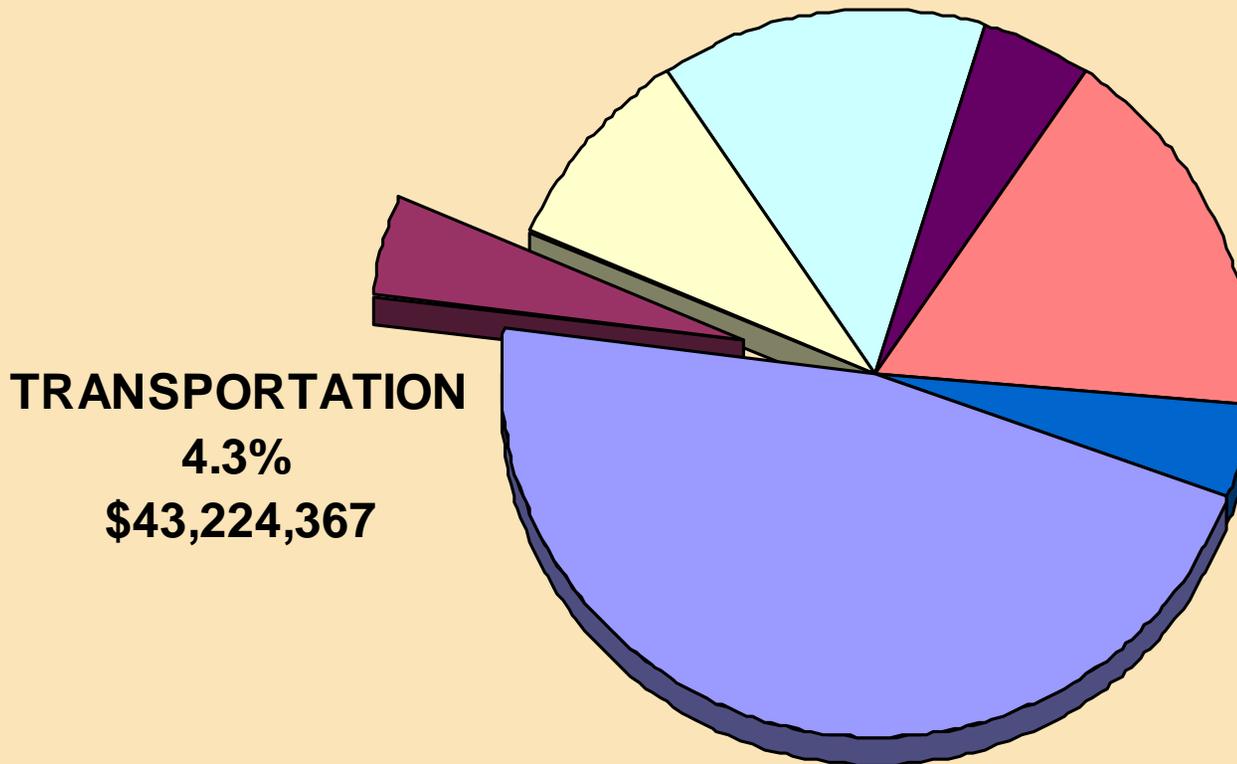
FEDERAL/STATE	891,030
LOCAL*	89,920,091
NET COUNTY SUPPORT	<u>-</u>
<b>TOTAL</b>	<b>90,811,121</b>

\*Includes Water & Sewer Charges

# ENVIRONMENTAL SERVICES MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
PURE WATERS	76.7M	0M
SOLID WASTE	13.5M	0M

# WHERE THE MONEY GOES



# TRANSPORTATION

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	<b>2006 EXPENSE <u>BUDGET</u></b>
<b>MANDATED</b>	<b>8,184,050</b>
<b>NON-MANDATED</b>	<b><u>35,040,317</u></b>
<b>TOTAL</b>	<b>43,224,367</b>

# TRANSPORTATION

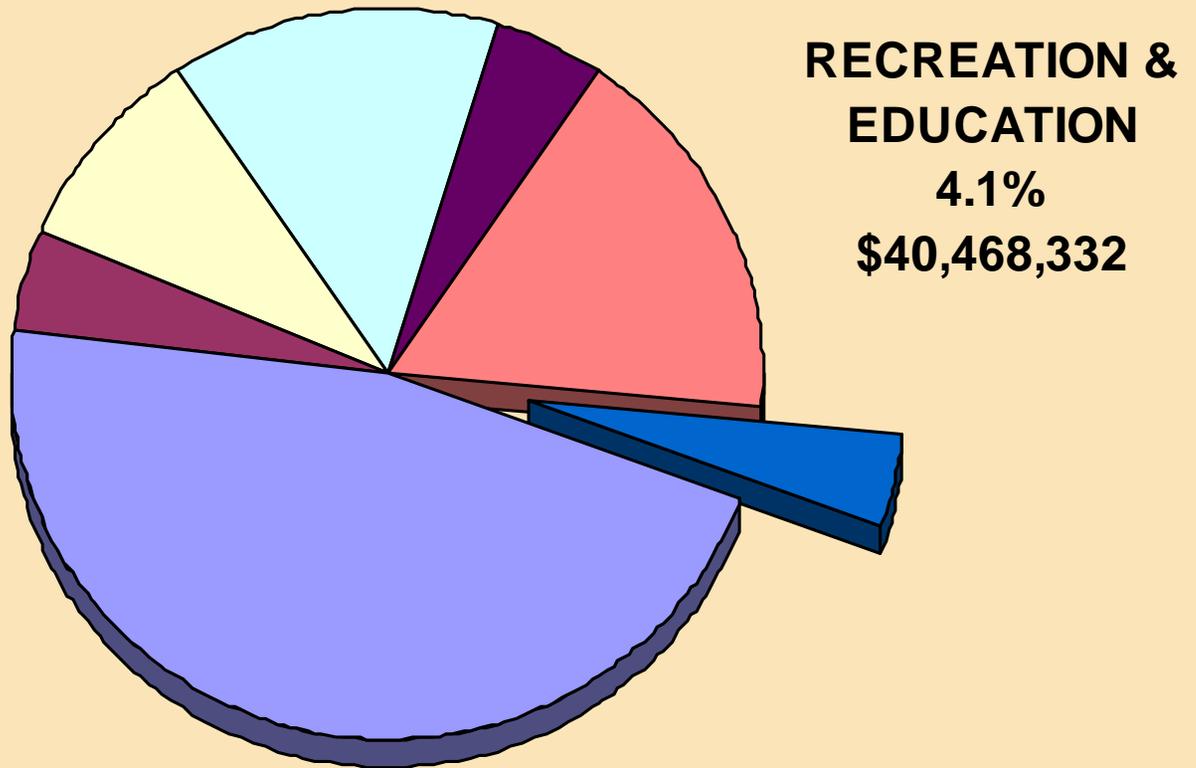
	<b>2006 REVENUE <u>BUDGET</u></b>
<b>FEDERAL/STATE</b>	<b>4,516,000</b>
<b>LOCAL*</b>	<b>19,367,016</b>
<b>NET COUNTY SUPPORT</b>	<b><u>19,341,351</u></b>
<b>TOTAL</b>	<b>43,224,367</b>

\*Includes Transfer from Airport Authority

# TRANSPORTATION MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
DOT	22.9M	15.8M
RGRTA	3.5M	3.5M
AIRPORT	16.7M	0M

# WHERE THE MONEY GOES



# RECREATION & EDUCATION

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	<b>2006 EXPENSE <u>BUDGET</u></b>
<b>MANDATED</b>	<b>20,591,401</b>
<b>NON-MANDATED</b>	<b><u>19,876,931</u></b>
<b>TOTAL</b>	<b>40,468,332</b>

# RECREATION & EDUCATION

## 2006 REVENUE BUDGET

FEDERAL/STATE

2,165,578

LOCAL\*

8,516,619

NET COUNTY SUPPORT

29,786,135

**TOTAL**

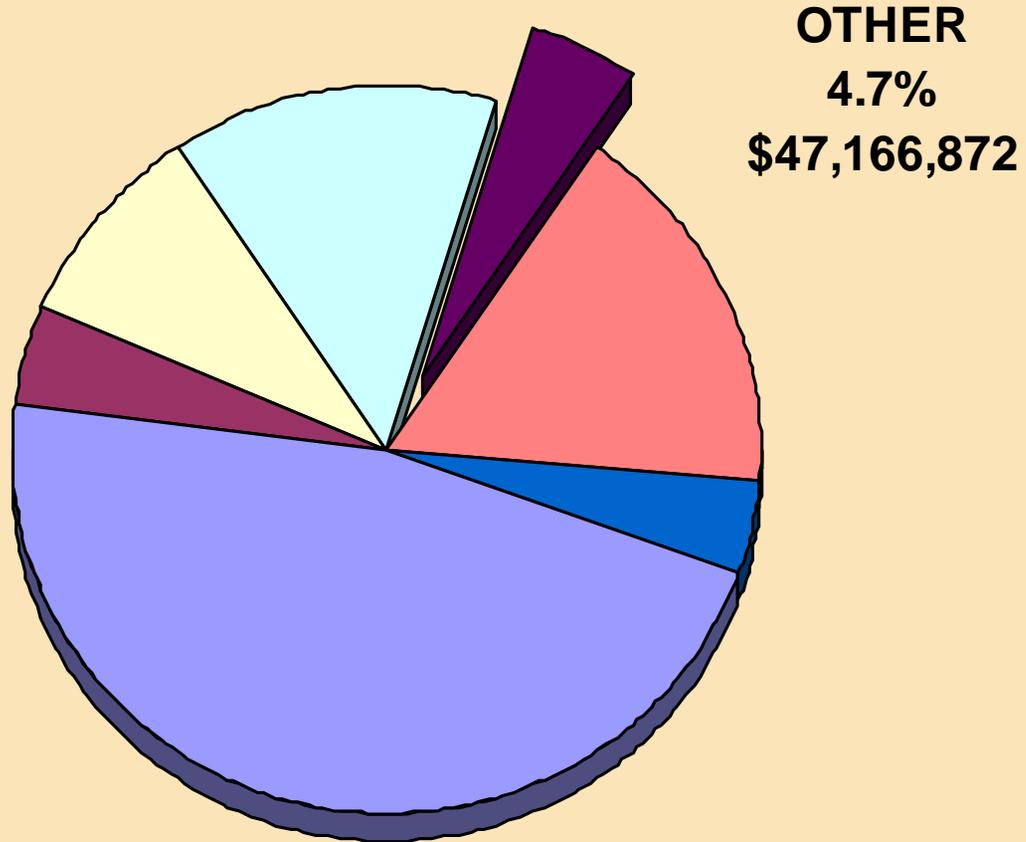
**40,468,332**

\*Includes Charges for Services (Parks), Other Intergovernmental & Interdepartmental Chargebacks

# RECREATION & EDUCATION MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
<b>PARKS OPERATIONS</b>	<b>3.4M</b>	<b>2.0M</b>
<b>ZOO</b>	<b>2.3M</b>	<b>1.0M</b>
<b>PARKS DEBT SERVICE</b>	<b>3.0M</b>	<b>2.5M</b>
<b>MCC</b>	<b>16.9M</b>	<b>14.1M</b>
<b>LIBRARY</b>	<b>10.1M</b>	<b>7.0M</b>
<b>AUTHORIZED AGENCIES</b>	<b>1.3M</b>	<b>343K</b>
<b>CORNELL COOPERATIVE EXTENSION</b>	<b>400K</b>	<b>400K</b>

# WHERE THE MONEY GOES



# OTHER

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## 2006 EXPENSE BUDGET

**MANDATED**

**21,879,872**

**NON-MANDATED**

**25,287,000**

**TOTAL**

**47,166,872**

# OTHER

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	<b>2006 REVENUE <u>BUDGET</u></b>
<b>FEDERAL/STATE</b>	<b>5,726,468</b>
<b>LOCAL*</b>	<b>27,762,514</b>
<b>NET COUNTY SUPPORT</b>	<b><u>13,677,890</u></b>
<b>TOTAL</b>	<b>47,166,872</b>

\*Includes Charges for Services (County Clerk), Intergovernmental (BOE) & Interdepartmental Chargebacks (Law )

# OTHER MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
LEGISLATURE	2.0M	1.8M
COUNTY EXECUTIVE	693K	440K
OMB	909K	649K
FINANCE	6.6M	1.8M
LAW	10.0M	674K
HUMAN RESOURCES	2.2M	1.2M
COMMUNICATIONS	578K	296K
PLANNING	2.5M	981K
BOE	6.2M	0M
COUNTY CLERK	6.2M	(1.8)M

# County Clerk

	<b>2006 EXPENSE BUDGET</b>
<b>MANDATED</b>	<b>6,227,209</b>
<b>NON-MANDATED</b>	<b>-</b>
<b>TOTAL</b>	<b>6,227,209</b>

	<b>2006 REVENUE BUDGET</b>
<b>FEDERAL/STATE</b>	<b>-</b>
<b>LOCAL*</b>	<b>8,016,000</b>
<b>NET COUNTY SUPPORT</b>	<b>(1,788,791)</b>
<b>TOTAL</b>	<b>6,227,209</b>

\*Includes Fees

# INTERNAL SERVICES

	<b>2006 EXPENSE <u>BUDGET</u></b>
<b>MANDATED</b>	<b>4,600,000</b>
<b>NON-MANDATED</b>	<b><u>44,734,232</u></b>
<b>TOTAL</b>	<b>49,334,232</b>

# INTERNAL SERVICES

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	<b>2006 REVENUE <u>BUDGET</u></b>
<b>FEDERAL/STATE</b>	-
<b>LOCAL</b>	<b>49,334,232</b>
<b>NET COUNTY SUPPORT</b>	<b>-</b>
<b>TOTAL</b>	<b>49,334,232</b>

# INTERNAL SERVICES MAJOR PROGRAMS

	<u>GROSS</u>	<u>NET</u>
<b>BUILDING SERVICES</b>	<b>28.3M</b>	<b>28.3M</b>
<b>INFORMATION SERVICES</b>	<b>8.1M</b>	<b>8.1M</b>
<b>INSURANCES</b>	<b>10.2M</b>	<b>10.2M</b>
<b>H/SS INTERNAL BLDG SVCS</b>	<b>1.7M</b>	<b>1.7M</b>
<b>DUPLICATING/POSTAGE</b>	<b>1.1M</b>	<b>1.1M</b>

# STEPS TAKEN

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- Personnel Reduction
- Salary & Benefit Strategies
- Department Consolidations

# AUTHORIZED POSITIONS SUMMARY

## 2001-2006

	2001		2006		01-06		01-06	
	ADOPTED		ADOPTED		# CHANGE		% CHANGE	
	FT	PT	FT	PT	FT	PT	FT	PT
<b>TOTAL</b>	<b>4929</b>	<b>1005</b>	<b>4525</b>	<b>768</b>	<b>(404)</b>	<b>(237)</b>	<b>-8.2%</b>	<b>-23.6%</b>
<b>FT + PT</b>	<b>5934</b>		<b>5293</b>		<b>(641)</b>		<b>-10.8%</b>	

# AUTHORIZED POSITIONS SUMMARY

## 2004-2006

	2004		2006		04-06		04-06	
	ADOPTED		ADOPTED		# CHANGE		% CHANGE	
	FT	PT	FT	PT	FT	PT	FT	PT
<b>TOTAL</b>	<b>4585</b>	<b>841</b>	<b>4525</b>	<b>768</b>	<b>(60)</b>	<b>(73)</b>	<b>-1.3%</b>	<b>-8.7%</b>
<b>FT + PT</b>	<b>5426</b>		<b>5293</b>		<b>(133)</b>		<b>-2.5%</b>	

# SALARY AND BENEFIT SAVINGS - \$51.8M TOTAL

## WAGES

	Yearly Savings				
	2002	2003	2004	2005	2006
Department Heads <i>(salary schedule frozen at 2001 level - through 2005)</i>	41,000	84,000	132,000	175,000	173,000
Management/Professional <i>(no salary increase paid 2003-2005)</i>	NA	630,000	1,320,000	1,970,000	1,935,000
Other Staff <i>(no salary increase paid 2004-2005)</i>	NA	NA	4,560,000	6,840,000	6,700,000
<b>Total Savings</b>	<b>41,000</b>	<b>714,000</b>	<b>6,012,000</b>	<b>8,985,000</b>	<b>8,808,000</b>
<b>Cumulative Savings</b>	<b>41,000</b>	<b>755,000</b>	<b>6,767,000</b>	<b>15,752,000</b>	<b>24,560,000</b>

## HEALTH CARE

	Yearly Savings		
	2004	2005	2006
Medical/Retired Medical Benefits	4,380,000	9,250,000	13,600,000
<b>Cumulative Savings</b>	<b>4,380,000</b>	<b>13,630,000</b>	<b>27,230,000</b>

# OTHER INITIATIVES

	<b>\$ SAVINGS</b>
Refinancing Tobacco Settlement Proceeds	51,000,000
Public Works Consolidation (DES, Parks, DOT)	1,000,000
Sheriff/Information Services (IT service consolidation)	350,000
Elimination of Print Shop	200,000

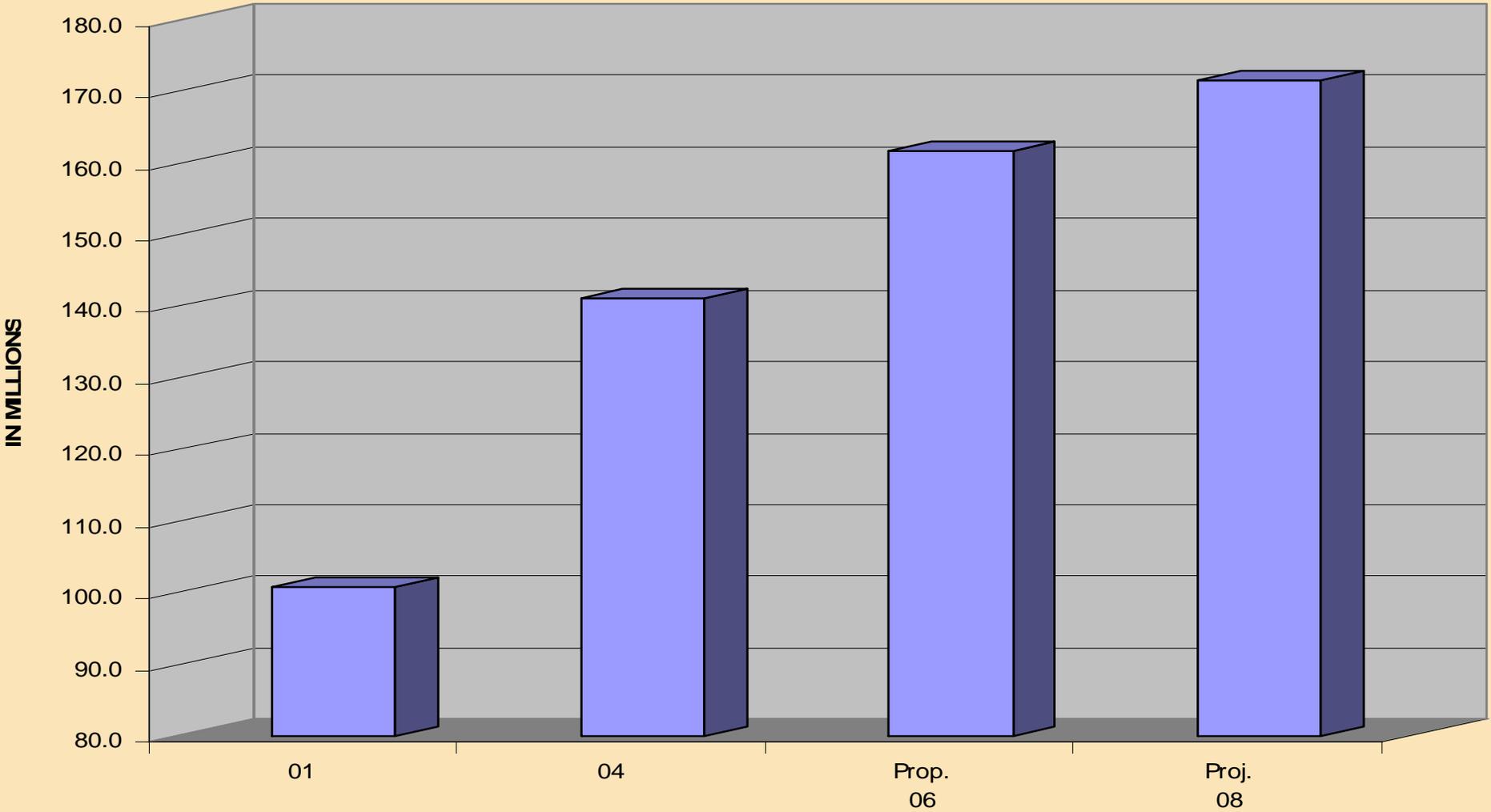
# DEPARTMENTAL NET COMPARISON 2001-2006

	2001 NET COUNTY	2006 NET COUNTY	2001-2006 \$ CHANGE	2001-2006 % CHANGE
<b>PUBLIC SAFETY</b>	30,502,779	32,337,804	1,835,025	6.0%
<b>SHERIFF</b>	65,246,796	80,937,171	15,690,375	24.0%
<b>DHS</b>	193,878,422	255,600,099	61,721,677	31.8%
	<b>289,627,997</b>	<b>368,875,074</b>	<b>79,247,077</b>	<b>27.4%</b>
<b>REMAINDER OF COUNTY</b>	95,672,884	78,474,406	(17,198,478)	-18.0%
<b>GRAND TOTAL</b>	<b>385,300,881</b>	<b>447,349,480</b>	<b>62,048,599</b>	<b>16.1%</b>

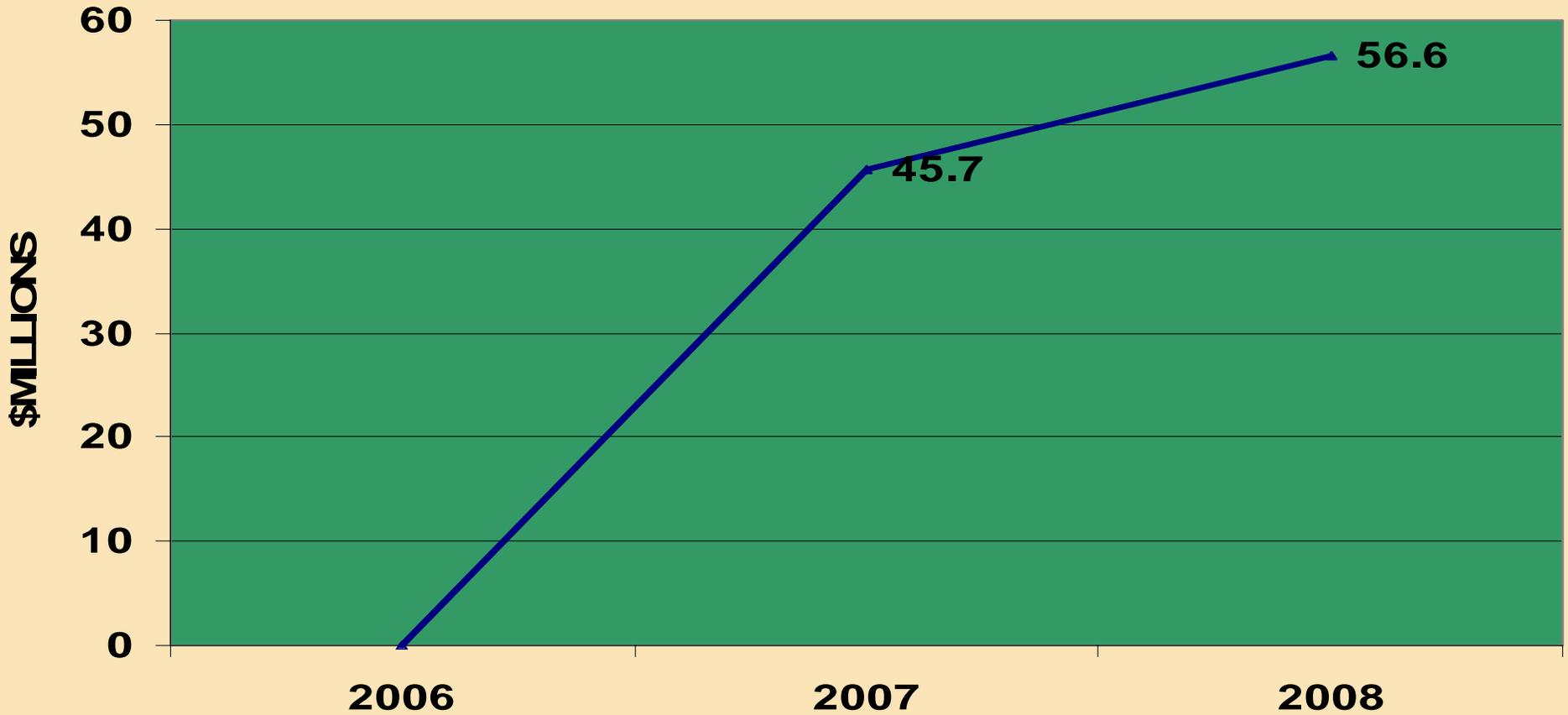
# DEPARTMENTAL NET COMPARISON 2004-2006

	2004 NET COUNTY	2006 NET COUNTY	2004-2006 \$ CHANGE	2004-2006 % CHANGE
<b>PUBLIC SAFETY</b>	25,382,866	32,337,804	6,954,938	27.4%
<b>SHERIFF</b>	77,094,535	80,937,171	3,842,636	5.0%
<b>DHS</b>	221,294,687	255,600,099	34,305,412	15.5%
	<b>323,772,088</b>	<b>368,875,074</b>	<b>45,102,986</b>	<b>13.9%</b>
<b>REMAINDER OF COUNTY</b>	81,366,767	78,474,406	(2,892,361)	-3.6%
<b>GRAND TOTAL</b>	<b>405,138,855</b>	<b>447,349,480</b>	<b>42,210,625</b>	<b>10.4%</b>

# GROWTH IN MEDICAID



# FORECASTED GAP



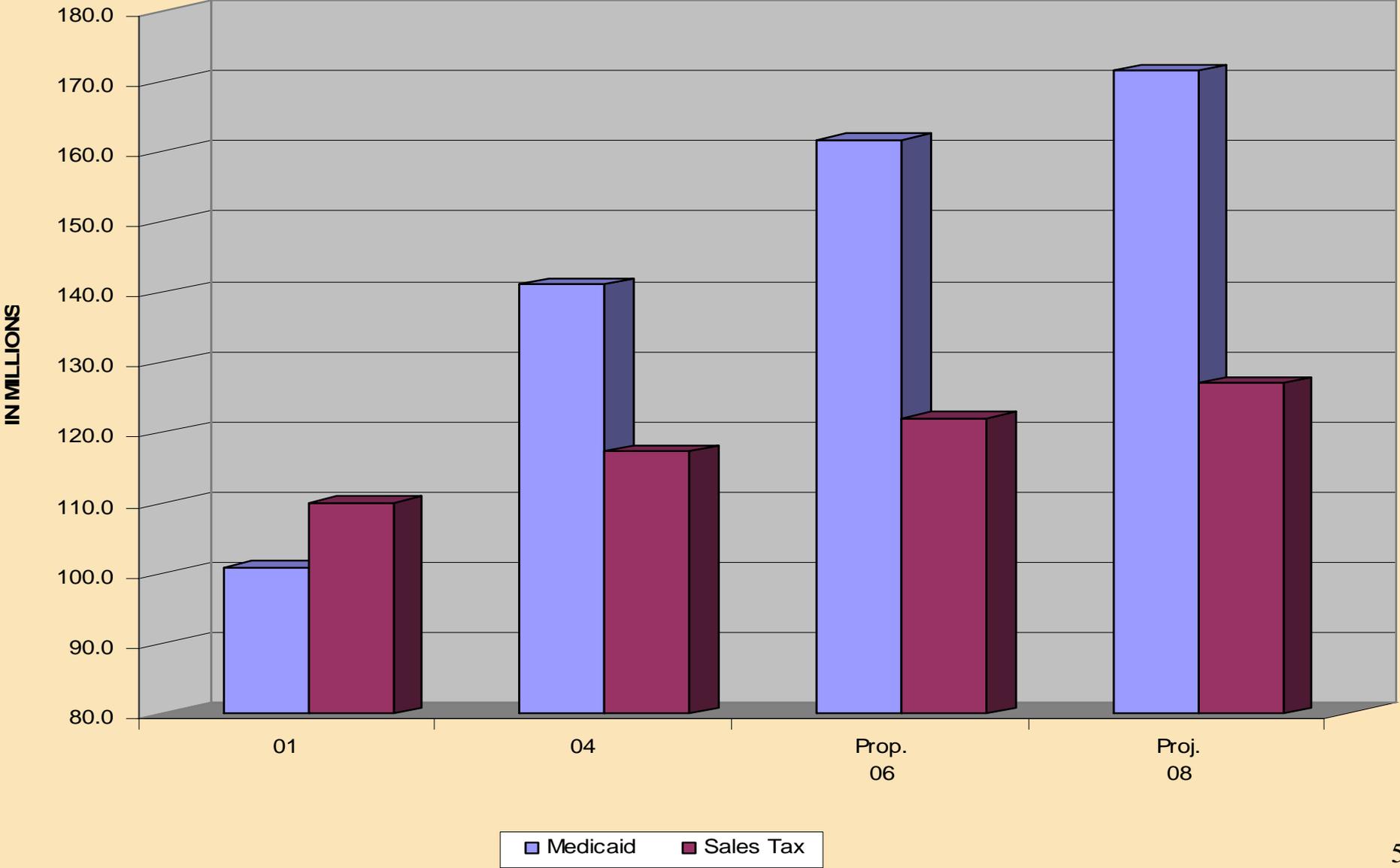
# FORECAST DETAIL

(\$millions)

The amounts presented by category reflect the gross appropriations (add to gap) and gross revenues (reduce gap) by category.

	<b>2006 BUDGET</b>	<b>2007 PROJECTION</b>	<b>2008 PROJECTION</b>
<b>MEDICAID</b>			
EXPENSES	177.0	182.1	186.8
FEDERAL & STATE REVENUES	(15.3)	(15.3)	(15.3)
<b>PUBLIC ASSISTANCE BENEFITS</b>			
EXPENSES	254.4	257.5	260.5
FEDERAL & STATE REVENUES	(180.2)	(182.1)	(184.0)
<b>DEPARTMENTAL SERVICES</b>			
PERSONAL SERVICES & BENEFITS	270.7	305.8	317.8
EXPENSES (EQUIPMENT/CONTRACTUAL/SUPPLIES/SERVICES)	248.6	258.1	264.5
DEBT SERVICE	48.2	56.4	59.9
DEPARTMENTAL REVENUES ( <i>Offset Expenses</i> )	(334.7)	(348.2)	(356.0)
<b>NON DEPARTMENTAL REVENUES</b>	(468.7)	(468.6)	(477.6)
<b><i>EXPENSES OVER REVENUES</i></b>	<b><i>0.0</i></b>	<b><i>45.7</i></b>	<b><i>56.6</i></b>
<b><i>CUMULATIVE GAP</i></b>		<b><i>45.7</i></b>	<b><i>102.3</i></b>

# GROWTH COMPARISON NET MEDICAID VS. SALES TAX



# IN SUMMARY

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- **Budget Growth has been Slower than Inflation**
- **Growth by Sector is Concentrated in Human Services and Public Safety**
- **Rest of County Government is Smaller from 2 and 5 Years Ago**
- **Workforce is Smaller**
- **Wages and Benefits Costs have been Constrained**
- **Medicaid Growth Exceeds Sales Tax Revenue Growth Intended to Pay for the Program**