



2012-2017 Capital Improvement Program



May, 2011



Submitted to the Monroe County Legislature



By
Maggie Brooks
County Executive



and
The Monroe County Planning Board
Linda A. Faubel, Acting Chairperson





Planning Board

Monroe County, New York

Maggie Brooks
County Executive

Linda A. Faubel
Acting Chairperson

March 24, 2011

Hon. Maggie Brooks, County Executive
110 County Office Building
39 West Main Street
Rochester, New York 14614

SUBJECT: PROPOSED 2012-2017 CAPITAL IMPROVEMENT PROGRAM

Dear Ms. Brooks:

I am pleased to report that the Monroe County Planning Board on March 24, 2011 completed its review, public meetings and ranking process for their recommended 2012-2017 Capital Improvement Program (CIP). This proposed Capital Improvement Program is submitted to you in accordance with Section C4-10 of Article IV and Section C5-7 of Article V of the Monroe County Charter.

The process used to review this capital program included direct discussion with County operating departments, citizens, and local government officials. The County Planning Board held three public information meetings and four Board meetings during the preparation of this proposed CIP. County departments and their staff are to be congratulated on what the Board considers a reasoned, well-planned six-year CIP. Public comments were given full consideration in evaluating project need and priorities.

The Board supports the goal of establishing a fiscally responsible capital program that maintains the community's infrastructure. The Board strongly urges the support of this CIP and its implementation.

Sincerely,

Linda A. Faubel, Acting Chairperson
Monroe County Planning Board

LAF/pj

xc: Daniel M. DeLaus, Jr., Deputy County Executive
Judith Seil, Director, Department of Planning and Development

CONTENTS

Summary 2012-2017 Capital Improvement Program	1
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ADMINISTRATIVE SECTOR

Information Services	11
Planning and Feasibility Studies	13

HEALTH AND SOCIAL SERVICES SECTOR

Community College	17
Community Hospital	20
County Library System	22

PHYSICAL SERVICES SECTOR

Aviation	25
Environmental Services - Division of Pure Waters	34
Environmental Services - Fleet	39
Environmental Services - Geographic Information Services	40
Environmental Services – Solid Waste	41
Facilities Management	42
Parks	45
Transportation - Highways and Bridges	49
Transportation - Traffic Engineering	58
Water Authority	61

PUBLIC SAFETY SECTOR

Office of the Sheriff	67
Public Safety	71

SUMMARY

2012-2017 CAPITAL IMPROVEMENT PROGRAM

Monroe County's Capital Improvement Program for 2012-2017 totals \$369,682,000. Of this amount, \$213,247,000 or 58% is for non-self-supporting programs - those administered by departments such as Public Safety, Parks, Highways, Bridges and Traffic Engineering and the Office of the County Sheriff. Federal aid, state aid and local county revenues fund these. Also, \$156,435,000 or 42% is for self-supporting programs - those administered by departments such as Environmental Services, the Airport, and the Community Hospital. Operating and capital costs associated with these functions are generally covered by district and user service charges. A summary of the six-year program is provided in Table 1 - Summary Table.

Year one of the 2012-2017 Capital Improvement Program totals \$67,036,000. Of this amount, \$34,386,000 or 51% is for non-self-supporting programs (of which the County contributes \$23,701,000 or 69%), and \$32,650,000 or 49%, is for self-supporting programs. County funding is 35% of the Grand Total for 2012.

Major objectives of Monroe County's 2012-2017 Capital Improvement Program are to provide public facilities necessary to stimulate private investment and enhance economic development in Monroe County. We continue to improve transportation facilities, our Public Safety operations, the County's Pure Waters program, and the County's park system. The approximately \$370 million in the total 2012-2017 Capital Improvement Program consists of:

- \$ 107 million for Highways, Bridges and Traffic Engineering
- \$ 80 million for the Greater Rochester International Airport
- \$ 47 million for the Community College and Library System
- \$ 36 million for Pure Waters construction projects
- \$ 15 million for parks
- \$ 31 million for Water Authority projects
- \$ 8 million for projects at Monroe Community Hospital
- \$ 34 million for Facilities, Information Services, Recycling and other programs
- \$ 12 million for County Sheriff and Public Safety Services
- \$ 370 million total program

The 2012 Capital Budget

The first year of the six-year Capital Improvement Program is adopted annually by the County Legislature in December as the capital budget for the ensuing fiscal year. The capital budget is the annual spending plan for capital improvements. In accordance with the County Charter, projects that are to be built in the first year of the six-year program are to be ranked on the basis of need in order of their relative priority. The County Planning Board, following their action on the recommended six-year program did this. Table 2 shows the projects listed in priority order. It should be emphasized that all projects are considered needed in 2012, even though their relative priorities are different.

Financing the County's Projects

There are three sources of funds for financing the County's capital projects. These are general County revenues, project revenues and aid (state and federal). General County revenues primarily consist of property and sales taxes. Project revenues are made up of: 1) special district charges such as Pure Waters assessments; and 2) direct user fees such as fees for airport users, water consumption, or health care at the community hospital. The citizens who use or directly benefit from a project or activity pay some or all of its cost when user fees are charged. The state and federal governments also provide grants-in-aid for specific projects.

Project Financing

Project costs are paid from current operating cash or borrowing. The federal and state governments distribute grants-in-aid for specific projects and in a few instances, private parties, special districts or local governments contribute towards a portion of the project costs. Issuing bonds, a form of borrowing, frequently raises money for capital projects, which are then repaid with interest over a period of years.

When using bonds, the County pledges its faith and credit and the repayment of the bonds legally has the first claim on all the County's general revenues such as property and sales taxes. Bond anticipation notes are issued by the County to borrow funds for the immediate costs of projects for which bonds have been authorized. They permit the County to delay the issuance of long-term bonds until state and federal aid is received and the actual cost of a project to the County is known. The notes then are generally converted to bonds. This helps the County keep its bonded debt at a minimum. The notes are generally issued for one year and may be renewed up to four times for a total of five years. Debt financing of capital projects permits beneficiaries of the facilities to share in their cost during the useful life of the facility and allows the County to undertake several projects immediately rather than delay construction until funds are available from the current operating budget.

Debt Capacity

In order to control the amount of debt which a county may incur, the New York State Constitution has established a debt limit equal to 7% of the five-year average full valuation of real property in the county. Debt related to water facilities improvements and certain other self-supporting items may be excluded from the limit. The economic realities of the ability to repay borrowed money are, however, more stringent and are independently judged by rating agencies such as Moody's Investor's Service, Inc., Standard & Poor's Rating Services and Fitch Ratings. If these agencies judge that the County's ultimate ability to repay borrowed money has decreased, they lower the credit rating and the interest rate paid on funds borrowed in the future increases. Thus, it is important to manage the County's finances so as to maintain a good credit rating. Currently, Monroe County holds an "A3" rating from Moody's Investors Services, Inc., a "BBB+" rating from Standard and Poor's Ratings Services and an "A-" rating from Fitch Ratings.

TABLE 1 - SUMMARY TABLE

PROGRAM AREA		Budget	ANNUAL			PROJECT	COST		Total Cost 6 Years
		2012	2013	2014	2015	2016	2017		
ADMINISTRATIVE SECTOR									
DEPARTMENT OF INFORMATION SERVICES - 2012-2017									
TOTAL	c	352,000	317,000	320,000	1,014,000	984,000	394,000	3,381,000	
PLANNING AND FEASIBILITY - 2012-2017									
TOTAL	c	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000	
c=county funds		602,000	567,000	570,000	1,264,000	1,234,000	644,000	4,881,000	
TOTAL ADMINISTRATIVE SECTOR		602,000	567,000	570,000	1,264,000	1,234,000	644,000	4,881,000	
HEALTH AND HUMAN SERVICES SECTOR									
MONROE COMMUNITY COLLEGE - 2012-2017									
c = county funds	c	2,495,000	4,770,000	3,710,000	7,380,000	0	4,500,000	22,855,000	
s = state SUNY	s	2,495,000	4,770,000	3,710,000	7,380,000	0	4,500,000	22,855,000	
TOTAL		4,990,000	9,540,000	7,420,000	14,760,000	0	9,000,000	45,710,000	
MONROE COMMUNITY HOSPITAL - 2012-2017									
TOTAL	e	1,600,000	1,175,000	1,270,000	1,225,000	1,250,000	1,250,000	7,770,000	
MONROE COUNTY LIBRARY SYSTEM - 2012-2017									
c = county funds	c	250,000	200,000	100,000	100,000	100,000	200,000	950,000	
TOTAL		250,000	200,000	100,000	100,000	100,000	200,000	950,000	
c=county funds		2,745,000	4,970,000	3,810,000	7,480,000	100,000	4,700,000	23,805,000	
s = state funds		2,495,000	4,770,000	3,710,000	7,380,000	0	4,500,000	22,855,000	
e = enterprise fund		1,600,000	1,175,000	1,270,000	1,225,000	1,250,000	1,250,000	7,770,000	
TOTAL HEALTH/HUMAN SERVICES SECTOR		6,840,000	10,915,000	8,790,000	16,085,000	1,350,000	10,450,000	54,430,000	
PHYSICAL SERVICES SECTOR									
DEPARTMENT OF AVIATION - 2012-2017									
e = enterprise fund		3,483,750	1,300,000	342,500	3,250,000	337,500	821,250	9,535,000	
s = state funds		733,750	800,000	342,500	250,000	337,500	821,250	3,285,000	
f = federal funds		8,882,500	11,390,000	13,015,000	9,500,000	12,825,000	12,207,500	67,820,000	
TOTAL		13,100,000	13,490,000	13,700,000	13,000,000	13,500,000	13,850,000	80,640,000	
PURE WATERS - 2012-2017									
TOTAL	d	12,500,000	5,750,000	4,750,000	2,500,000	5,250,000	5,000,000	35,750,000	
ENVIRONMENTAL SERVICES/FLEET - 2012-2017									
TOTAL	c	588,000	424,000	617,000	803,000	269,000	177,000	2,878,000	
GEOGRAPHIC INFORMATION SERVICES - 2012-2017									
TOTAL	c	0	0	0	240,000	240,000	240,000	720,000	
SOLID WASTE - 2012-2017									
e = enterprise fund		210,000	500,000	900,000	0	0	0	1,610,000	
TOTAL		210,000	500,000	900,000	0	0	0	1,610,000	
ENGINEERING AND FACILITIES MANAGEMENT - 2012-2017									
TOTAL	c	5,875,000	4,500,000	2,875,000	2,500,000	3,375,000	5,000,000	24,125,000	
PARKS - 2012-2017									
TOTAL	c	2,600,000	2,300,000	2,450,000	2,480,000	2,600,000	2,835,000	15,265,000	

TABLE 1 - SUMMARY TABLE

PROGRAM AREA	Budget	ANNUAL PROJECT COST					Total Cost 6 Years
	2012	2013	2014	2015	2016	2017	
HIGHWAYS AND BRIDGES - 2012-2017							
c = county funds	6,516,000	8,513,000	9,051,000	9,296,000	13,680,000	14,017,000	61,073,000
f = federal funds	6,686,000	3,478,000	3,873,000	6,511,000	3,680,000	3,680,000	27,908,000
s = state funds	1,254,000	652,000	727,000	1,222,000	690,000	690,000	5,235,000
TOTAL	14,456,000	12,643,000	13,651,000	17,029,000	18,050,000	18,387,000	94,216,000
TRAFFIC ENGINEERING - 2012-2017							
c = county funds	1,700,000	1,800,000	1,900,000	2,350,000	2,550,000	2,250,000	12,550,000
TOTAL	1,700,000	1,800,000	1,900,000	2,350,000	2,550,000	2,250,000	12,550,000
WATER AUTHORITY - 2012-2017							
TOTAL d	5,240,000	5,610,000	5,225,000	5,290,000	4,650,000	4,650,000	30,665,000
c = county funds	17,279,000	17,537,000	16,893,000	17,669,000	22,714,000	24,519,000	116,611,000
f = federal funds	15,568,500	14,868,000	16,888,000	16,011,000	16,505,000	15,887,500	95,728,000
s = state funds	1,987,750	1,452,000	1,069,500	1,472,000	1,027,500	1,511,250	8,520,000
d=district	17,740,000	11,360,000	9,975,000	7,790,000	9,900,000	9,650,000	66,415,000
e = enterprise fund	3,693,750	1,800,000	1,242,500	3,250,000	337,500	821,250	11,145,000
TOTAL PHYSICAL SERVICES SECTOR	56,269,000	47,017,000	46,068,000	46,192,000	50,484,000	52,389,000	298,419,000
PUBLIC SAFETY SECTOR							
OFFICE OF THE SHERIFF - 2012-2017							
c = county funds	2,925,000	1,100,000	1,000,000	950,000	1,300,000	2,250,000	9,525,000
s = state funds	250,000	0	255,000	0	40,000	0	545,000
TOTAL	3,175,000	1,100,000	1,255,000	950,000	1,340,000	2,250,000	10,070,000
PUBLIC SAFETY SERVICES - 2012-2017							
TOTAL c	150,000	200,000	400,000	200,000	200,000	732,000	1,882,000
c = county funds	3,075,000	1,300,000	1,400,000	1,150,000	1,500,000	2,982,000	11,407,000
s = state funds	250,000	0	255,000	0	40,000	0	545,000
TOTAL PUBLIC SAFETY SECTOR	3,325,000	1,300,000	1,655,000	1,150,000	1,540,000	2,982,000	11,952,000
ALL SECTORS							
c = county funds	23,701,000	24,374,000	22,673,000	27,563,000	25,548,000	32,845,000	156,704,000
f = federal funds	15,568,500	14,868,000	16,888,000	16,011,000	16,505,000	15,887,500	95,728,000
s = state funds	4,732,750	6,222,000	5,034,500	8,852,000	1,067,500	6,011,250	31,920,000
d=district	17,740,000	11,360,000	9,975,000	7,790,000	9,900,000	9,650,000	66,415,000
e = enterprise fund	5,293,750	2,975,000	2,512,500	4,475,000	1,587,500	2,071,250	18,915,000
TOTAL ALL SECTORS	67,036,000	59,799,000	57,083,000	64,691,000	54,608,000	66,465,000	369,682,000

TABLE 2 - 2012 CAPITAL PROJECT PRIORITIES

CAPITAL PROJECTS		ESTIMATED 2012 PROJECT BUDGET	AID (Fed, State, District, Private)	ESTIMATED COUNTY COST	COST OF ENTERPRISE FUND PROJ.	EST. COUNTY COST LESS ENTERPRISE FUND PROJ.
<i>Information Systems Upgrade</i>	e	750,000	0	750,000	750,000	0
Cement Lining Water Main Rehabilitation	d	1,500,000	1,500,000	0	0	0
<i>Taxiway P Construction</i>	e	2,000,000	1,950,000	50,000	50,000	0
Rehabilitate Taxiway "H"	e	1,500,000	1,462,500	37,500	37,500	0
VanLare Aeration System Improvements	d	4,000,000	4,000,000	0	0	0
VanLare Primary Tank Improvements	d	2,500,000	2,500,000	0	0	0
Aviation Support Center	e	2,000,000	1,950,000	50,000	50,000	0
Milling/Resurfacing/Recycling	c	2,400,000	0	2,400,000	0	2,400,000
Valve Replacement Program	d	170,000	170,000	0	0	0
County-wide Communications Infrastructure	c	352,000	0	352,000	0	352,000
Runway 4/22 and Taxiway Improvements	e	500,000	487,500	12,500	12,500	0
Combined System Tunnel System Improvements	d	1,000,000	1,000,000	0	0	0
Culvert Replacement Program	c	1,000,000	0	1,000,000	0	1,000,000
Klem Rd. Bridge Over Mill Creek Tributary	c	1,067,000	1,014,000	53,000	0	53,000
Hydrant Replacement Program	d	300,000	300,000	0	0	0
Storage Facilities Rehabilitation	d	1,750,000	1,750,000	0	0	0
Public Safety Training Center Improvements	c	150,000	0	150,000	0	150,000
Airport Master Plan Update	e	650,000	633,750	16,250	16,250	0
Spot Improvement Projects	c	500,000	0	500,000	0	500,000
Sheriff's HRT Vehicle Replacement	c	250,000	250,000	0	0	0
South Central Trunk Sewer Improvements	d	1,000,000	1,000,000	0	0	0
NWQ Pump Station & Interceptor Improvements	d	500,000	500,000	0	0	0
Highway Rehabilitation Program	c	200,000	0	200,000	0	200,000
Penfield Rd. Bridge Rehab. Over Iron. Creek	c	882,000	838,000	44,000	0	44,000
Residential Meter Replacement & Upgrade	d	1,200,000	1,200,000	0	0	0
Monroe Co. Jail/Correctional Facility Improvements	c	2,000,000	0	2,000,000	0	2,000,000
Equipment/Furnishings/Resident Care	e	500,000	0	500,000	500,000	0
Heavy Equipment	e	1,000,000	975,000	25,000	25,000	0
GCO Collection System Improvements	d	500,000	500,000	0	0	0
Lincoln Rd. - Commercial St./Rte 31 F	c	3,350,000	3,183,000	167,000	0	167,000
Coldwater Rd. Over Little Black Creek	c	190,000	181,000	9,000	0	9,000
Alternative Energy	e	1,000,000	500,000	500,000	500,000	0
General Aviation Apron Rehabilitation	e	200,000	195,000	5,000	5,000	0
IBSC Pump Station & Interceptor Improvements	d	500,000	500,000	0	0	0
Central Gates Pump Station Improvements	d	2,500,000	2,500,000	0	0	0
Roof Improvements	c	450,000	0	450,000	0	450,000
Sheriff's Driving Simulator System	c	150,000	0	150,000	0	150,000
Terminal Improvements	e	1,500,000	1,462,500	37,500	37,500	0
Public Safety Building Reconstruction	c	3,000,000	0	3,000,000	0	3,000,000
Burnt Mill Rd. Bridge over Allen Creek	c	347,000	330,000	17,000	0	17,000
Traffic Engineering	c	400,000	0	400,000	0	400,000
Large Meter Replacement Upgrade Program	d	320,000	320,000	0	0	0
Court Bureau Base Station/Camera	c	325,000	0	325,000	0	325,000
Parking Facility Upgrades	e	2,000,000	0	2,000,000	2,000,000	0
Energy Conservation & Management Systems	c	100,000	0	100,000	0	100,000
Civic Center Complex Reconstruction	c	500,000	0	500,000	0	500,000
County Office Building Reconstruction	c	600,000	0	600,000	0	600,000
Oatka Creek Park - Master Plan Improvements	c	100,000	0	100,000	0	100,000
Portland Ave. Titus Ave. to City Line	c	4,020,000	2,394,000	1,626,000	0	1,626,000
Equipment/Vehicles Highways and Bridges	c	168,000	0	168,000	0	168,000
RRF/RC Complex Improvements	e	210,000	0	210,000	210,000	0
Passenger Bus Replacement	c	100,000	0	100,000	0	100,000

Italics Denotes a New Project

TABLE 2 - 2012 CAPITAL PROJECT PRIORITIES

CAPITAL PROJECTS		ESTIMATED 2012 PROJECT BUDGET	AID (Fed, State, District, Private)	ESTIMATED COUNTY COST	COST OF ENTERPRISE FUND PROJ.	EST. COUNTY COST LESS ENTERPRISE FUND PROJ.
Planning and Feasibility	c	250,000	0	250,000	0	250,000
Asbestos Abatement	c	75,000	0	75,000	0	75,000
Buildings and Structures	c	600,000		600,000	0	600,000
South Avenue (City)	c	1,000,000	0	1,000,000	0	1,000,000
City of Rochester Traffic Features	c	400,000	0	400,000	0	400,000
Infrastructure Improvements	e	550,000	0	550,000	550,000	0
Equipment Traffic Engineering	c	170,000	0	170,000	0	170,000
General Improvements	c	600,000	0	600,000	0	600,000
Powder Mills Park - Master Plan Improvements	c	150,000		150,000	0	150,000
Webster Park - Master Plan Improvements	c	1,000,000		1,000,000	0	1,000,000
MCC Public Safety Building/Building 21	c	3,790,000	1,895,000	1,895,000	0	1,895,000
Equipment/Vehicles Parks	c	250,000	0	250,000	0	250,000
Hall of Justice Court Requested Improvements	c	300,000	0	300,000	0	300,000
Hall of Justice Reconstruction	c	250,000	0	250,000	0	250,000
Traffic Sign Retroreflectivity Upgrade	c	400,000	0	400,000	0	400,000
Marine Unit Office	c	350,000		350,000	0	350,000
Exterior, Site and Utility Improvements	e	200,000	0	200,000	200,000	0
Interior Improvements	e	350,000	0	350,000	350,000	0
Utilities, Access and Site Improvements	c	750,000		750,000	0	750,000
Library System Automation	c	250,000	0	250,000	0	250,000
MCC Parking and Loop Road	c	1,200,000	600,000	600,000	0	600,000
GRAND TOTALS		67,036,000	38,041,250	28,994,750	5,293,750	23,701,000

Italics Denotes a New Project

User Charges

Projects, activities and services for which the specific users or beneficiaries can be identified and to whom the benefits of the service can be confined, lend themselves to charging user fees. The products and services of the private sector of our economy are of this nature and are called 'private goods'. To the extent that a capital project has the characteristics of private goods, it becomes feasible to support an appropriate portion of its debt service and operating costs through direct charges to those who benefit from it. This permits the County to offer this service with little or no dependence on general tax support for the project, allowing more public monies to be allocated to other public services. Projects for the following are financed primarily by user charges without taxpayer support in Monroe County: the Airport; Water Authority; Monroe Community Hospital; the Pure Waters Division of the Department of Environmental Services; and the Solid Waste Division of the Department of Environmental Services.

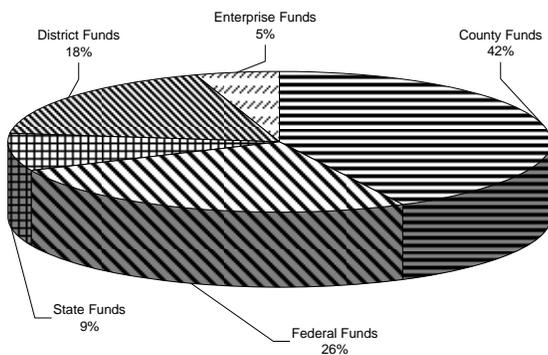
Special Assessments

Projects, which benefit a specific group of properties, can have the financing and construction of these public improvements financed through special assessment arrangements. The costs of extending a water or sewer line can be assessed against the abutting properties rather than charged against the taxpayers as a whole. Special assessments are often paid in installments over a number of years and cover both the expenditure and the financing. This form of financing is rarely used in Monroe County.

Sources of Funding

The various sources of funding for the Capital Improvement Program can be found indicated in the Table 1 - Summary Table and in the graphic below titled 2012-2017 CIP Source of Funds.

2012-2017 CIP Source of Funds



Fiscal Policy and Debt Service

In preparing Monroe County's 2012-2017 Capital Improvement Program, great care was taken to insure sound fiscal management. This is necessary to assure:

- 1) That the County is able to finance approved projects as they reach implementation stage;
- 2) That the State constitutional debt limit is not exceeded;
- 3) That the County maintains a good credit rating so as to minimize the cost of borrowing funds for capital projects;

- 4) That the annual repayment cost for the debt incurred is kept within reasonable limits so as not to overburden County taxpayers.

Monroe County uses only a small portion of its State constitutional debt limit. The objective is to maintain an annual debt service burden that is clearly within the County's ability to pay.

In evaluating projects for inclusion in the CIP, two sets of criteria are used:

- 1) For projects to be funded by State, Federal and other aid or whose local costs will be financed by user charges, the criteria are:
 - the project is needed and appropriate; and
 - it can be financed with the aid or user charges and thus not entail a general County budget charge.
- 2) For projects to be funded in whole or in part with general County budget funds, the criteria are:
 - out of all the projects that need to be done, this project's priority is high enough to be funded; and
 - the aggregate annual cost of all approved projects should be kept within reasonable limits so as not to overburden County taxpayers.

All debt obligations shall be issued with extreme care including debt of those enterprises for which the County is contingently liable.

The County Administration's debt policy provides that debt shall be issued to finance capital projects where other funding sources are not immediately available. The debt will be structured in the most efficient manner to limit the impact on the taxpayer and will take payment of existing debt obligations into consideration as well as the total projected operating cost of the County. The use of cash capital through the operating budget will be utilized to finance projects with a short useful life or with costs estimated at \$100,000 or less or for portions of the cost of other projects as financial and budgetary conditions permit without placing undue pressures on the taxpayers. The Monroe County Legislature included \$100,000 in the General Fund and \$2,300,000 in the Rochester Pure Waters District Fund in the 2011 County Budget for cash capital purposes. Debt may be issued for cash flow purposes if needed. Any and all debt issues will be structured and sold in accordance with sound debt management practices.

Capital Project Operating Cost Impacts

Article VII, Section A7-1, of the Monroe County Code requires that the Capital Improvement Program include "... the estimated effect of each capital project in the first two (2) years of the program upon operating costs of the county within each of the three (3) fiscal years following completion of the project." The Operating Budget impact (including debt service) is detailed under the heading "Estimated Annual Impact on the Operating Budget" included in the descriptions for each project.

Net County Debt Service Projections

The overall debt service impacts of the projects to be funded in whole or in part with general County budget funds is displayed in Table 3 - Net Debt Service Projection. Typically, these projects are related to County operations contained within the General, Road, Library, and Internal Service Funds.

Table 3 - NET DEBT SERVICE PROJECTION (000'S)

DEBT SERVICE PROJECTION	2012 ESTIMATE	2013 ESTIMATE	2014 ESTIMATE	2015 ESTIMATE	2016 ESTIMATE	2017 ESTIMATE
2012-2017 CIP DEBT:	\$ 0	\$ 2,800	\$ 5,400	\$ 7,900	\$11,000	\$13,800
AUTHORIZED BUT UNISSUED DEBT:	\$ 1,200	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700
EXISTING DEBT:	\$36,700	\$35,400	\$33,200	\$27,700	\$25,400	\$23,300
TOTAL DEBT SERVICE PROJECTION:	\$37,900	\$41,900	\$42,300	\$39,300	\$40,100	\$40,800

- Notes: 1) Debt that is offset by revenues from self-supporting areas such as the Airport, Pure Waters, Solid Waste (other than the Resource Recovery Facility), and Community Hospital is not included.
- (2) The above projections are based on numerous assumptions including future interest rates and actual timing of construction of projects. Deviations in any of the actual data from the assumptions used may materially alter actual results. Thus, actual results will vary over time from these projections. The principal assumptions are:
- Bonds will bear 6% interest.
 - Projected expenditures may not occur in the year programmed in the Capital Improvement Program.